# Homer Community School District

**School Improvement** 

Profile and Plan



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### Overview

#### Mission

The Homer Community School District provides a safe, supportive environment in which all students will develop the skills, knowledge, and integrity essential for a successful future. This includes educating students to:

- read with understanding,
- communicate clearly,
- solve problems effectively,
- · think critically, and
- · act responsibly.

#### Vision

Homer Community School District will be the educational leader, empowering all students to achieve excellence.

#### **Motto**

"Committed to excellence, inspiring greatness, exceeding expectations"

#### **School Improvement Goals**

K-12 students will improve achievement in reading comprehension.

K-12 students will improve achievement in mathematics.

K-12 students will learn appropriate positive behavior for school as well as life-long behavior skills.

The Homer Community School District serves approximately 415 students in pre-kindergarten through twelfth grades with 41 certified staff members and 21 support staff. Students enjoy well maintained facilities with advanced technology to maximize learning. The school district has a strong partnership with parents and the community. All stakeholders are committed to preparing students to learn and achieve at high levels by providing them with the skills and habits of mind necessary to be successful and responsible citizens in a global society.

#### **Board of Education**

The six-member Board of Education is responsible for establishing the policies for which the school system operates. The members of the Board of Education continually provide strong leadership and support for the programs and practices necessary to ensure a quality education for all students. Current members of the Homer Community School District Board of Education are:

Paul Tighe, President
Tim Murphy, Vice President
Eric Georgesen, Secretary
Aaron Reis, Treasurer
Darrin Brand, Member
Troy Launsby, Member

#### **District Professionals**

The Homer Community School District has a dedicated staff of approximately 62 certified and non-certified employees who provide quality educational experiences for all students. There are currently 37 skilled and knowledgeable members of the teaching staff, two certified support staff, and three administrators. Approximately 24 of these educators have five or more years of teaching experience and nearly 23 have earned advanced degrees.

#### **District Administration**

Cheryll Malcom, Superintendent Randy Pirner, High School Principal Lora Crowe, Elementary Principal

#### **Certified Professionals**

		School	
Assignment	Name	Ext.	email
Preschool	Brittney Stansberry	126	bstansb@esu1.org
Kindergarten	Marcella Broyhill	124	mbroyhill@esu1.org
Kindergarten	Sharon Harral	122	sharral@esu1.org
First Grade	Brenda Boelter	112	bboelter@esu1.org
Second Grade	Jean Fields	121	jfields@esu1.org
Second Grade	Lark Rich	120	lrich@esu1.org
Third Grade	Julie Davis	119	judavis@esu1.org
Third Grade	Judi Robertson	111	jrobertso@esu1.org
Fourth Grade	Kayla Dorcey	113	karoeber@esu1.org

Fourth Grade	Katie Pick		kpick@esu1.org
Fifth Grade	Julie Krogh	125	jukrogh@esu1.org
Fifth Grade	Kari Morgan	127	kschoenb@esu1.org
Sixth Grade	Angela Ford-Davis	117	adavis@esu1.org
Guidance	Jeff Horner	107	jhorner@esu1.org
Library / Media	Stacie Johnson	130	stjohnso@esu1.org
5-12 Inst. Music	Noelle Petersen	146	npetersen@esu1.org
K-12 Vocal Music	Judy Schermann	145	jscherma@esu1.org
K-12 Art	Casey Conner	147	cconner@esu1.org
7-12 Spanish	Elizabeth Rogers	136	erogers@esu1.org
P.E. & Health K-12	Brian Pauli	161	bpauli@esu1.org
P.E. & Math	Kelly Skow	164	skow@esu1.org
Business / Computers	Dallas Schultz	134	dschulz@esu1.org
Computers	Rod Harris	135	rharris@esu1.org
Ind. Arts / Athletic	Kevin Snyder	148	ksynder@esu1.org
Director			
English	Stacey Delperdang	137	sdelperd@esu1.org
English / Head Coach	Dan Schmitt	142	dschmitt@esu1.org
English	Emma Caskey	143	emcaskey@esu1.org
Mathematics	Brian Ferris	132	bferris@esu1.org
Mathematics	Candyce Peitz	133	cpeitz@esu1.org
Science	Dave Huston	141	dhuston@esu1.org
Science	Kelley Snyder	131	kesynder@esu1.org
Social Studies	Bret Hightree	144	bhightre@esu1.org
Social Studies	Brianna Twohig	139	btwohig@esu1.org
Psychologist	Leah Clark	168	lmoritz@esu1.org
Elementary Resource	Rose Brewer	115	robrewer@esu1.org
Secondary Resource	Michelle Meyer-Ellingson	138	mellingson@esu1.org
Secondary Resource	Peggy Terwee	149	pterwee@esu1.org
Title I	Megan Schiltz	116	mschiltz@esu1.org
Speech Pathologist	Ashley Tapper	128	atapper@esu1.org
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# **Support Professionals**

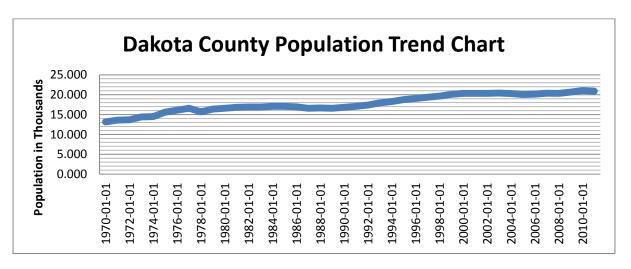
		School	
Assignment	Name	Ext.	email
Business Manager	Trish Rohde	110	trohde@esu1.org
LAN Mgr. / Tech Coordinator	Michael Stroeh	114	mstroeh@esu1.org
District Secretary	Amy Brand	101	abrand@esu1.org
Secretary	Tiffany Schmitt	102	tschmitt@esu1.org

Para-professional	Kylene Baker	122	kbaker@esu1.org
Para-professional	Janice Barclay	115	jbarclay@esu1.org
Para-professional	Milt Eloe	102	
Para-professional	Stacey Heald	126	sheald@esu1.org
Para-professional	Jackie Remer	138	jaremer@esu1.org
Para-professional	Veronica Schmidt	118	vschmidt@esu1.org
Para-professional	DeAnna Schmitt	138	deschmitt@esu1.org
Para-professional	Judith Stoner	149	jstoner@esu1.org
Para-professional	Mary Lynn Swanson	129	mswanso@esu1.org
Para-professional	Sandy Tremayne	124	stremayne@esu1.org
Nurse	Christine Schulte	106	cschulte@esu1.org
Head Cook	DiAnn Albertson	163	dalbertson@esu1.org
Cook	Neta Brockway	163	_
Cook	Deb Chamberlin	163	
Co-Head Custodian /	Kevin Chambers	162	kchambers@esu1.org
Maintenance	Keviii Cildilibers	102	Kendinbers@esar.org
Co-Head Custodian /	Bill McPherran	162	bmcpherran@esu1.org
Maintenance			
Custodian	Jeanette Moes	102	

### Community

The Homer Community School District is located in the northeast corner of Nebraska and lies 15 miles south of Sioux City, Iowa. It is part of the metropolitan area known locally as Siouxland. Nearly 144,000 people live and work within the Siouxland area. The city of Homer has a population of approximately 560 people. Residents of Homer enjoy the type of atmosphere found in most small communities, yet are close to the amenities of a larger urban city. The patrons of the community are generally employed in agriculture, own businesses, or commute to jobs in the Sioux City metropolitan area.

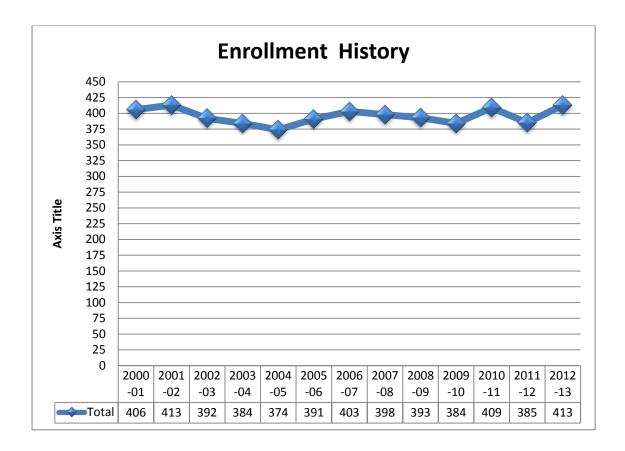
Very positive and cooperative relationships exist between the school district and the community. The school district has worked with parents, business representatives, law enforcement agencies and other community members on projects to enhance learning and recreational opportunities for students.



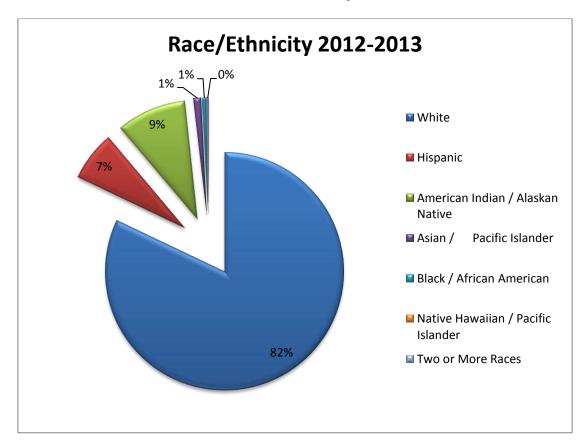
Taken from US Department of Commerce, August 2012

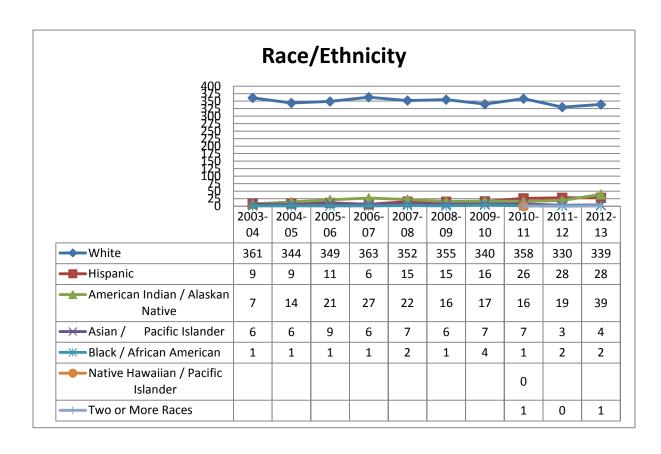
### **Student Demographics**

The overall student population has remained relative stable since 2000/2001. Changes have been identified in the areas of race/ethnicity and students qualifying for free or reduced lunch. In 2011/2012, English Language Learners were identified and provided with instructional support.



### Race/Ethnicity





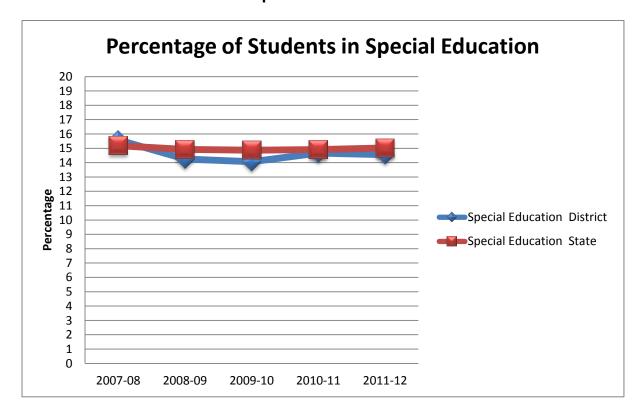
### **English as a Second Language**

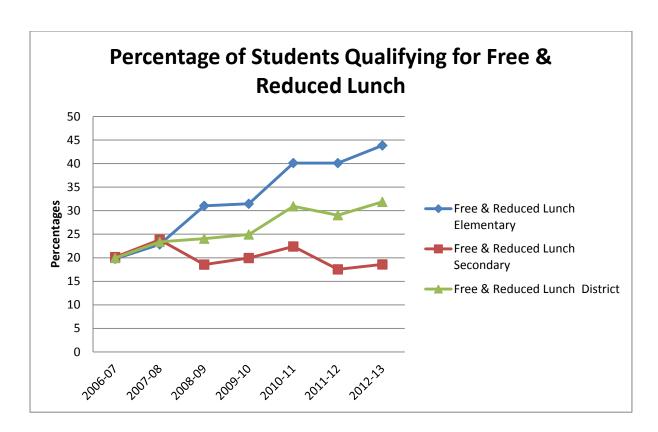
2010/2011 None Identified

2011/2012 6 Students

2012/2013 4 Students

### **Special Education**





#### **Continuous School Improvement**

#### **Historical Perspective**

Prior to 2004/2005, the district's school improvement process was led primarily by district administrators. Staff members were involved in:

- 1) the development of a mission statement and
- 2) the alignment of curriculum to State Standards
- 3) the development of STARS assessments

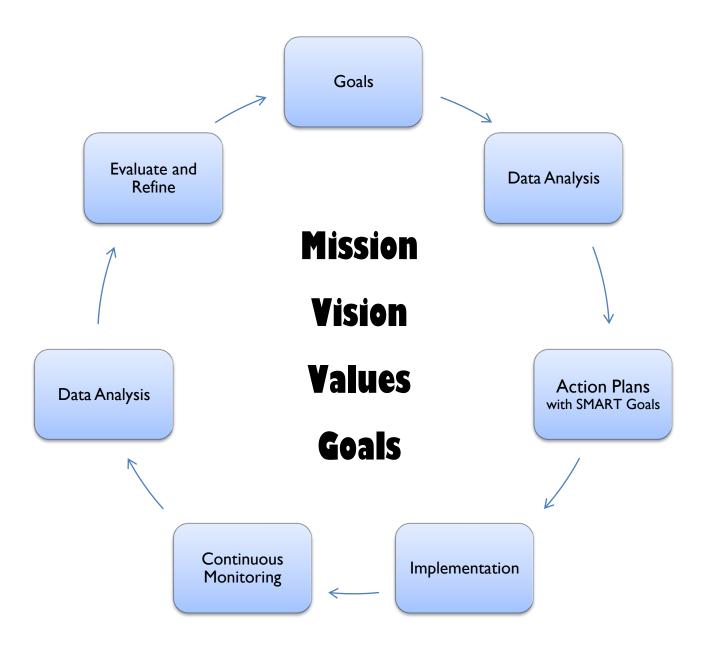
The Homer Community School District has had a process for continuous school improvement since the 2004/2005 school year. With the assistance of the Nebraska Department of Education, teacher and administrative leaders began to enhance the school improvement and accreditation process. The changes included more involvement of the entire staff from kindergarten through twelfth grades and the inclusion of school board members and parents of students from the community. Highlights of this process included:

- 1) Development of committees / leadership
- 2) Revisit Mission/Vision/Goals
- 3) Curriculum alignment
- 4) Data analysis.

In 2010/2011, the district made a commitment to enhance its continuous school improvement model and begin working towards the development of a professional learning community. The intent of this systemic change was to reinforce the importance of a collaborative culture in which educators are focused on improving student learning through collective inquiry into the most effective school practices as well as implementing action plans to improve student performance. It is the district's intent to create and sustain a learning environment with the following characteristics:

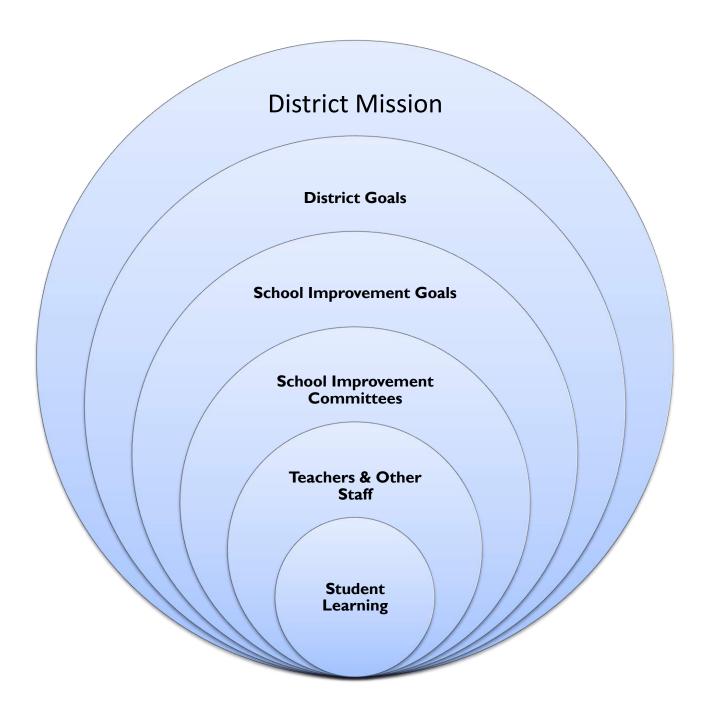
- I) a clear and compelling vision and focus for student-centered and continuous improvement efforts that is shared by all stakeholders;
- 2) a guaranteed and viable curriculum with essential learning targets clearly identified and well communicated;
- 3) opportunities for teams of educators to work collaboratively and interdependently to achieve district, school and classroom goals;
- systematic processes to analyze and monitor descriptive and achievement data at all levels –
  district to individual student for a clear picture of the current reality and progress toward
  goals;
- 5) systematic processes to utilize data to drive future instruction and
- 6) systematic processes that will maximize student learning and provide timely and targeted intervention for re-teaching and enrichment.

# **Continuous School Improvement Process**



District - Committee - Grade/Department - Classroom - Students

# Alignment



# Leadership for Continuous School Improvement

### **School Leadership Team**

A Leadership Team consisting of committee chairpersons and administrators provides guidance for planning, coordinating, and leading the school efforts in continuous improvement. Through the collaborative efforts of the district's Leadership Team all processes, procedures, and resources are aligned to create a safe, supportive and effective learning environment to enhance the learning of each student. Members of this group assist in

- 1. planning school improvement activities such as goal setting, action planning, implementing, monitoring, and evaluating;
- 2. reviewing and analyzing data related to school improvement
- 3. evaluating progress toward achieving school improvement goals;
- 4. communicate results to staff,
- 5. lead the work of the school improvement teams throughout the school year;
- 6. assist in the preparation of school improvement reports to staff and district as requested, and
- 7. prepare the documentation and presentation for school accreditation review.

Leadership Team			
Rose Brewer	Leah Clark	Kayla Dorcey	
Stacy Delperdang	Jeff Horner	Stacie Johnson	
Megan Schiltz	Dan Schmitt	Mike Stroeh	
Brianna Carda	Randy Pirner	Lora Crowe	
Cheryll Malcom			

# **School Improvement Committees**

Committee	Chairperson(s)	Members
Culture and Environment	Leah Clark	Kylene Baker Noelle Petersen Angela Ford-Davis Dan Schmitt Jeff Horner Brittney Stansberry Julie Krogh
Curriculum, Instruction, and Assessment	Rose Brewer, Stacy Delperdang, and Megan Schiltz	Leah Clark Stacie Johnson Julie Davis Kari Morgan Kayla Dorcey Lark Rich Brian Ferris Judi Robertson Jeff Horner Peggy TerWee
ILCD	Rose Brewer	Leah Clark Kelly Skow Chele Ellingson Ashley Tapper Megan Schiltz Peggy TerWee
Safety and Crisis Team	Jeff Horner	Amy Brand Rose Brewer Leah Clark Bill McPherran Chris Schulte Peggy TerWee
Student Assistance Team	Jeff Horner and Megan Schiltz	Brenda Boelter Sharon Harral Candyce Pietz Ellie Rogers Kelly Skow
Technology	Mike Stroeh	Amy Brand Julie Davis Rod Harris Dallas Schultz Kevin Snyder
PLC	Stacie Johnson	Brenda Boelter Judy Robertson Peggy TerWee

### **School Improvement Committees**

#### **Culture and Environment Committee**

#### **Culture and Environment Committee**

The Culture and Environment Committee is comprised of elementary staff, secondary staff, non-certified staff, parents, administrators, the school psychologist, and the guidance counselor. The primary focus of this committee is to promote, enhance and sustain a positive school climate where all members are welcomed, supported, and feel safe in school: socially, emotionally, intellectually, and physically. The intent of fostering a positive school climate is to improve academic achievement, and provide students with the knowledge, skills, and dispositions necessary to be responsible and productive members of society.

The Culture and Environment Committee concentrates efforts on the development of a systemic approach to meeting the social/emotional needs of students by evaluating and monitoring the school climate and culture. The committee provides recommendations on ways to enhance student/staff morale, to provide for a more conducive learning environment, to resolve school-wide discipline issues, and to improve family and community involvement. Examples of committee work include:

- All kindergarten through 8<sup>th</sup> grade students are receiving weekly instruction utilizing the Second Step curriculum
- The Steps to Respect Curriculum is used for targeted classrooms/groups
- Boys Town and APL strategies are used for classroom management
- Behavior skill review occurs during morning assembly each day
- Kindergarten through 6<sup>th</sup> grade students earn frequent positive reinforcement, and recognition at monthly Pride Assemblies for outstanding character
- The committee reviews social/emotional screening (DESSA-SSE) and office referral data to help determine which students are in need of additional instruction.
- At the secondary level of prevention, small group instruction may occur in the skill deficit area
- Individual/specialized instruction occurs at the tertiary level
- Many professional development activities occur throughout the year
- Provide support for the student-led Stand for the Silent group

#### Curriculum, Instruction, and Assessment

Homer Community School District has established a comprehensive district assessment and accountability system to ensure student learning. The district assessment program has three primary purposes.

- Assessment to Improve Achievement: Teachers use our assessments as a diagnostic tool to determine what students know and are able to do and to improve classroom instruction.
- Assessment to Determine Success: Assessment provides information on how Homer compares with state, national, and international levels of achievement.

• Assessment to Communicate Results: Another purpose of the district assessment program is to create a process for reporting the strengths and the areas of concern on student achievement to the public.

The CIA committee provides assessment data for analysis to the staff. Data comes from several sources. At the elementary level assessment data includes NeSA, AimsWeb, Stanford, and Dessa. At the secondary level, assessment data includes NeSA, Stanford, Explore, Plan, ASVAB, PSAT, and ACT. Data is analyzed as whole group, categorized, and individual.

The CIA committee provides leadership in the alignment of the school curriculum according to the Nebraska State Standards in Language Arts, Mathematics, and Science. Over the past two years, this process has included horizontal alignment, and now vertical alignment. We are also in the process of aligning the curriculum of non-core disciplines into the school's Language Arts and Mathematics curriculum to show where all areas affect student learning in the core areas.

The CIA committee is confident that the alignment process and data analysis process leads teachers in a direction that will improve student learning. With all the information obtained from these processes, teachers can identify gaps and overlaps within the curriculum. They can also identify areas of strength and weakness and determine proper interventions to improve student learning as a whole.

#### **Crisis and Safety Committee**

The Crisis and Safety Committee is established to assist in managing/prevention tragedies that have significant impact on schools, i.e., student or staff deaths, critically ill or injured students/staff, terminal illness, natural disasters, hostage or abduction situations. This team is designed to provide assistance to students and staff, K-I2. It is the philosophy of the school that an organized approach is more effective in reducing psychological/social difficulties following a crisis and in prevention of possible safety issues within the school district. Some of the services that the Crisis Response Team delivers to the school district is but not limited to:

- Meet with staff to formulate an action plan when needed.
- Facilitate staff/student to provide information related to a crisis or safety concern.
- Support all school staff.
- Help teacher's process information with students.
- Work with students individually or in groups.
- Be available for contact with parents.
- Provide helpful, factual information to parents and public.
- Plan safety drills for students and staff.

### Improving Learning for Children with Disabilities (ILCD):

ILCD is a state supported, district-led, self-assessment process. At Homer, all special education teachers, therapists, and title I teachers serve on the ILCD Committee. The ILCD committee gathers current information, completes an analysis of results, identifies gaps with both Part B (school age children) and Part C (birth to age 3) services, rates the district's performance, stimulates the development of improvement strategies, identifies compliance issues, and develops and implements improvement strategies for the district.

The goal of the ILCD committee at Homer is to improve special education programs, which will result in better services and will strengthen the partnership between school improvement and special education. The ILCD process provides supports for children with disabilities, allowing them full access, participation, and progress in the general curriculum and enhances functional outcomes for infants and toddlers.

Data collected through the ILCD process will be used to document progress in meeting the targets of the State Performance Plan (SPP), in completing the Annual Performance Report (APR), in making annual District Determinations and in publicly reporting district efforts in meeting the SPP targets through the State of Schools Report (SOSR).

#### **Student Support Team**

SAT stands for Student Assistance Team. According to Nebraska rule 51, the Student Assistance Team is a general education problem-solving team intended to utilize documented intervention strategies to assist the school in the provision of general education. The Student Assistance Team (SAT) is a problem solving team which attempts to uncover the underlying reasons that a student might be experiencing academic or behavioral difficulties and to assemble practical, classroom-friendly interventions to address those student problems in the least restrictive way possible. We help students who may struggle with general education, but are not in the special education program. We can also assist with students who are significantly above their academic grade level.

#### **Technology Committee**

The Technology Committee works to ensure that the technology needs of students, teachers and support staff are met. We discuss current projects, and help to guide the direction of future purchases and projects. We also assess the current training needs for teachers and future training opportunities that can be provided.

### **Professional Learning Community Teams**

All staff should be actively involved in the school improvement process. Staff members serve on teams to accomplish school improvement work and continuously monitoring student achievement. The work conducted in Professional Learning Community Teams (PLCs) is guided by four questions.

- I) What do you expect students to know?
- 2) How will you know if they have learned it?
- 3) How will you respond if they have not learned it?
- 4) How will you respond if they already know it?

The responsibilities for PLCs include:

- 1) Ensuring opportunities to learn through curriculum study and alignment;
- establishing and monitoring progress toward specific measurable goals (S.M.A.R.T. Goals);
- 3) planning for the involvement of students in monitoring progress toward goals;
- 4) reviewing, evaluating and adjusting common assessments;
- 5) analyzing results; and
- 6) identifying and implementing improvement strategies.

Professional Learning Community Teams may be formed to focus on school improvement goals that impact learning opportunities for students such as maintaining a safe and orderly environment or increasing parent involvement. The work in these teams will be guided by Action Plans which include the goal(s), strategies and action steps, identification of responsibilities, timelines and evidence of effectiveness.

### Shared Agreements

Practice active listening

Engage in positive collaborative teamwork - HAVE FUN!

Be part of the solution

Be professional model respect, follow the schedule

Maintain confidentiality

### Stakeholder Involvement

Students, parents, and community members regularly take advantage of opportunities to actively participate in school improvement and district operations. The district utilizes various methods to involve and communicate with stakeholders. Meetings and surveys are used to solicit opinions and ideas. Monthly newsletters, Facebook, the school website, and an automated phone system are used to provide timely information to parents and other stakeholders.

A representative group of students, parents, teachers, community members, board members and school district staff met with a facilitator to develop the mission, motto and vision statements for the district. These statements guide the work of educators and are to be reviewed every five years. To provide for more stakeholder participation, all parents, students in 4<sup>th</sup> through 12<sup>th</sup> grade, and staff were surveyed to assist in the selection of the mission statement. Staff input was solicited to finalize the vision statement.

Parents and community members participate in school improvement committees, the Parent Advisory Committee, Preschool Advisory Committee, and Parent Forums. All parents were invited to attend the Parent Advisory Committee meetings and Parent Forums. Numerous opportunities have been provided to all elementary parents to come to school for social and academically focused activities. Students have also been able to provide insight for improvement efforts by participating in meetings as well as surveys.

### **Professional Development**

The purpose of professional development in the Homer Community School District is the continued improvement of student learning. The District is committed to providing its staff members with quality professional development activities. The processes and activities in this area are designed to assist our professional staff in improving their knowledge and skills as well as keep the current with trends in recognized best practices.

**Recurring Professional Development Activities** 

- New Teacher Mentoring Program
- APL Classroom Management
- Professional Learning Communities
- AdvancED Training School Improvement
- Writing Training
- Instructional Strategies
- MANDT
- Blood Borne Pathogens
- First Aid and CPR

Teachers, support staff and administrators are encouraged to attend other training opportunities that support school goals, improve learning, or are job related.

### Homer Elementary School Professional Development Log

Date and Topic	Staff Members
August 17, 2010 - Bloodborne Pathogen Training	All certified and non-certified staff
October 21, 2010 - RTI	Kari Morgan, Lark Rich, Cherrie Malcom
November 4-5, 2010 - SPED Law	Rose Brewer
November 5, 2010 - Reading Strategies	Kayla Dorcey, Julie Davis, Lark Rich, Brenda Boelter
November 8, 2010 - NeSA Reading	Megan Schiltz, Angela Ford-Davis, Julie Davis
November 11-12, 2010 - Boys' Town Training	Lisa Cooper, Lark Rich, Judy Schermann
November 2010 - Jan Haage	All certified staff and administrators
December 1, 2010 - APL	Cherrie Malcom
December 7, 2010 - RTI	Rose Brewer, Trish Porter
December 7, 2010 - ESL	Dan Schmitt, Kelley Snyder, Julie Davis
December 15, 2010 - 6 Traits Writing	Dan Schmitt, Megan Schiltz, Stacy Delperdang
January 4, 2011 - NeSA	Stacie Johnson
January 14, 2011 - Reading Strategies	Dan Schmidt, Noelia Rivas, Megan Schiltz
January 31, 2011 - 1st Grade Teaching Strategies	Kayla Dorcey, Brenda Boelter
February 8, 2011 - RTI	Lark Rich, Rose Brewer, Kari Morgan, Kayla Dorcey
February 9, 2011 - Art Strategies	Casey Conner
February 21-22, 2011 - Boys' Town Training	Julie Krogh
February 22 - 25, 2011 - PLC Summit	Brian Ferris and Randy Pirner
February 25 - Sped Conference	Rose Brewer, Peggy TerWee
March 21-22, 2011 - International AdvenceD	Cheryll Malcom, Kelley Snyder, Brian Ferris
March 25, 2011 - Mission Statement Development	Cheryll Malcom, Megan Schiltz, Randy Pirner, Rose Brewer, Leah Clark, Stacie Johnson, Kelley Snyder, Kayla Dorcey, Brian Ferris
March 29-31 and April 19-20, 2011 - APL	Julie Krogh, Lisa Cooper
May 10, 2011 - Guided Reading	Megan Schiltz, Lark Rich, Jean Fields, Kayla Dorcey, Brenda Boelter, Kari Morgan, Julie Krogh

May 2011 - Planning for the 2011-2012 school year	Cheryll Malcom, Megan Schiltz, Randy Pirner, Rose Brewer, Leah Clark, Stacie Johnson, Kelley Snyder, Brian Ferris
May 7-12, 2011 - International Reading Convention	Cheryll Malcom, Julie Davie, Rose Brewer
July 7-9, 2011 - Professional Learning Communities	Stacie Johnson, Brian Ferris, and Peggy TerWee
July 18-20, 2011 - RTI	Angela Ford-Davis and Leah Clark
August 2011 - Dr. Thomas Many on Formative Assessment	All certified staff and administrators
September 6, 2011 - Bloodborne Pathogen Training	All certified and non-certified staff
September 15, 2011 - Vision Statement Development	Megan Schiltz, Stacie Johnson, Rose Brewer, Leah Clark, Brian Ferris, Cherrie Malcom, Randy Pirner
September 6-7, and October 7, 2011 - Teacher Evaluation	Dallas Schultz, Jeff Horner, Casey Conner, Angela Ford-Davis, Julie Davis, Randy Pirner, Cherrie Malcom
September 19, October 3, and November 29-December 1, 2011 - NeSA Check 4 Learning	Randy Pirner, Brian Ferris, Megan Schiltz, Dave Houston
September 26, October 26, November 14-15, December 6, 2011 - APL	Teresa Stockwell, Brittney Stansberry, Noelle Peterson, Brianna Twohig
October 12-13, 2011 - Partnership for Learning	Brian Ferris, Stacie Johnson, Rose Brewer, Julie Davis, Cherrie Malcom
October 17, 2011- ILCD	Rose Brewer, Leah Clark, Ashley Tapper, Peggy TerWee, Megan Schiltz, Michelle Ellignson
October 20, 2011- Leveled Literacy Intervention	Rose Brewer and Megan Schiltz
November 3-4, 2011- Special Education Law	Rose Brewer and Leah Clark
December 6-7, 2011- How to Grade for Learning	Kari Morgan, Brian Ferris, Angela Ford- Davis, Cherrie Malcom, Dan Schmitt
December 8, 2011 - REWARDS and Sound Partners	Megan Schiltz
December 12, 2011 - Elementary Math Methods	Julie Davis, Jean Fields, Brenda Boelter, Judi Robertson
January 16, 2012 - Differentiated Instruction	All certified staff and administrators
February 28 - 29, 2012 - Partnership for Learning	Randy Pirner, Brian Ferris, Megan Schiltz, Cherrie Malcom, Julie Davis, Rose Brewer
March 8, 2012 - Danny Brassel on Reading Comprehension and Motivation	All certified staff and administrators

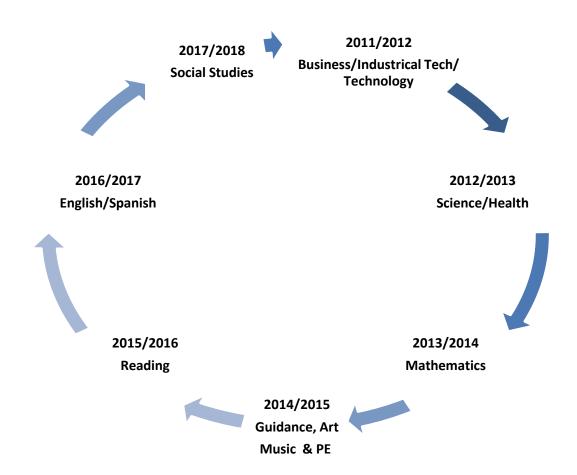
# Homer Community School 2012-2013 Professional Development

Date and Topic	Staff Members
August 30, 2012 - John Baylor Test Prep 1/2 Day	Stacy Delperdang, Jeff Horner
September 11, 12, 13 - APL Training	Kelly Skow, Katie Pick, Elizabeth Rogers
September 17, 2012 - Engaging Students in Math	Kelly Skow, Candyce Peitz and Brian Ferris
September 18, 2012 - Rewards at ESU	Megan Schiltz
September 29, 2012 - Fall Library Workshop	Stacie Johnson
September 24, 25 & 26 - ADOS Training	Leah Clark
October 2-4 - LLI Training	Megan Schiltz
October 25 - APL Refresher	Leah Clark, Stacy Delperdang, Brenda Boelter, Lark Rich, Julie Davis and Rose Brewer
October 29-30 - AdvancED	Cheryll Malcom, Randy Pirner, Rose Brewer, Stacy Delperdang, Leah Clark
November 1 - Writing Workshop	Dan Schmitt, Stacy Delperdang, Bret Hightree
November 6 - Writing Workshop	Peggy TerWee and Stacy Delperdang
November 8-9 - SPED Law	Rose Brewer, Leah Clark, Peggy TerWee
November 13-14 - APL	Ellie Rogers, Kelly Skow, Katie Pick (on 14th only)
November 14 - Writing Retreat	Stacie Johnson and Kayla Dorcey
November 15-16 - NMEA Music Conference	Noelle Petersen, Judy Schermann
November 27 - School Imp. Workday	Megan Schiltz, Kayla Dorcey, Rose Brewer, Judi Robertson, Stacie Johnson, Stacy Delperdang
December 3-4 - PreK-3 Staff Development	Jean Fields, Sharon Harral
December 12 - C4L	Stacy Delperdang, Emma Caskey, Kari Morgan, Dave Huston, Julie Davis
December 14 - School Imp. Workday	Megan Schiltz, Kayla Dorcey, Judi Robertson, Stacy Delperdang, Stacie Johnson, Rose Brewer
January 8 - iPad Workshop	Brenda Boelter, Kayla Drocey, Megan Schiltz, Julie Krogh
January 8 - Second Steps	Jeff Horner, Leah Clark
January 10 - SLD and Rule 51	Leah Clark

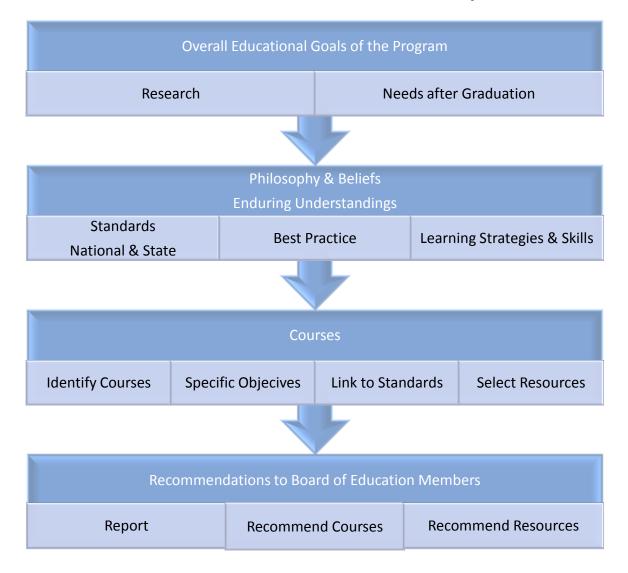
January 11 - Positive Behavior Management	Brittney Stansberry
January 16 - Common Core	Angela Ford, Dan Schmitt, Julie Krogh,
January 17 - Instructional Decisions, Formative Assessment	Rose Brewer, Lora Crowe,
January 18 - 1:1 Workshop	Mike Stroeh
January 21 - Diff. Instruction	Julie Davis, Rose Brewer
January 22 - SAT at ESU	Sharon Harral, Brenda Boelter, Megan Schiltz, Jeff Horner, Leah Clark
January 24 - School Imp. Workday	Kayla Dorcey, Judi Robertson, Rose Brewer, Brianna Carda, Stacy Delperdang, Stacie Johnson, Megan Schiltz

# **Curriculum Revision**

# **Curriculum Revision Cycle**



### **Curriculum Revision Timeline and Task Analysis**



Year 1	Month	Leader(s)
Curriculum review, revision philosophy, and process are communicated to all staff. Area to be reviewed is identified.	Summer To Fall	Administration
K-12 curriculum committee is formed.	Summer - September	Administration
<ul> <li>Curriculum committee meets for the first time to:</li> <li>Select chairperson(s)</li> <li>Select secretary</li> <li>Review committee charge</li> <li>Set meeting times and locations</li> </ul>	Summer Through September	Administration
<ul> <li>Review (Summer through Fall)         <ul> <li>Current research</li> <li>Effective practices &amp; successful programs</li> <li>Needs of graduates</li> <li>State and national standards</li> </ul> </li> <li>Create philosophy and belief statements</li> <li>Identify enduring understandings</li> <li>Review and revise courses         <ul> <li>Identify courses</li> <li>Develop Curriculum Framework</li> </ul> </li> <li>Identify key vocabulary</li> <li>Consider appropriate evaluation methods</li> <li>Examine scope and sequence – Curriculum maps (Winter)</li> <li>Examine resources and materials (Dec - February)</li> <li>Review common assessments and revise if needed</li> <li>Prepare report to the Board of Education (February)</li> </ul>	Summer through February	Committee Chair(s) and Administration
Written report presented to Board of Education.	March	Committee Chair(s) and Administration
Revised learning objectives communicated to teachers K-12.	April - May	Committee Chair(s) and Administration
Resources, equipment, and supplemental materials are ordered.	May	Committee Chair(s) and Administration

Year 2	Month	Leader(s)
Units, lessons, and teaching activities adjusted to meet revised learning objectives.	August	K-12 Teachers
Revisions are monitored.	September through March	Curriculum Committee and Administration

# **School Improvement Goals**

K-12 students will improve achievement in reading comprehension.

K-12 students will improve achievement in mathematics.

K-12 students will learn appropriate positive behaviors for school as well as life-long behavior skills.

# **School Improvement Activities by Month**

# July/August

0	Data is prepared for school profile
0	Leadership Team
	☐ Participate in data retreat
	$\square$ Evaluate progress toward goals
	☐ Identify reasons for celebrations
	$\square$ Review data at district level by grade or content area
	$\square$ Plan for communication of results to staff, parents and community
	☐ Determine actions necessary for advancing progress toward school
	improvement goals
	☐ Plan for staff analysis of district-level data
	$\square$ Plan for communication of results to staff, parents and community
	☐ Create communication timeline
0	Staff engages in analysis of district-level data
	☐ School level meetings
	Review data by grade or content area
0	Initial School Improvement Committee meetings
0	Board of Education reviews and/or establishes district goals
	September
0	Data analysis and action planning by all certified staff members
	☐ Examine student academic performance results
	Grade and teacher level
	Student level
	$\hfill \square$ Examine specific data related to school improvement goals and program goals
	☐ Develop data summaries
	☐ Determine need for perceptual data - surveys
0	Action planning (for current school year)
	☐ Creation of S.M.A.R.T. Goals
	<ul> <li>School improvement related goals</li> </ul>
	<ul><li>Program goals (optional)</li></ul>
	☐ Finalize S.M.A.R.T. Goals
	☐ Send S.M.A.R.T. goals to Administration  Final School Improvement Summary for Board of Education

# **S**eptember through **D**ecember

0	Meet in Professional Learning Community Teams (PLTs) for continuous school
	improvement work
	<ul><li>S.M.A.R.T. Goal Teams</li></ul>
	$\square$ Establish meeting schedule (Teams are to meet at least once a
	month.)
	<ul> <li>Communicate schedule</li> </ul>
	<ul> <li>Teams are to meet at least once a month</li> </ul>
	$\square$ Monitor student progress and adjust instruction
	$\square$ Identify and implement appropriate interventions
	Enrichment
	Remediation
	$\ \square$ Identify methods for involving students in monitoring their own
	progress toward mastery of targeted learning goals
	$\square$ Share effective strategies and methods
	☐ Report to principals through Professional Learning Team Meeting Record
	<ul> <li>School Improvement District Committees</li> </ul>
	☐ Review Power Standards and refine as necessary
	☐ Monitor student progress toward district-level goals
	$\square$ Share effective strategies and methods
0	Leadership Teams
	<ul> <li>Administration meets monthly with district committees</li> </ul>
	Leadership Team meets periodically to reflect and advise on:
	☐ School improvement process
	Progress toward district goals
	☐ Other district operational issues
0	Regular staff meetings with a focus on school improvement goals
0	Achievement conferences with principals
0	Regular classroom walkthroughs and meetings by principals and other administrators
0	Evaluate progress toward AdvancED Standards
0	Celebrate successes

# January through May

0	Meet in Professional Learning Community Teams (PLCs) for continuous school
	improvement work
	<ul><li>School-Level PLTs</li></ul>
	☐ Establish meeting schedule
	<ul> <li>Evaluate student progress toward school-level school improvement goals</li> </ul>
	<ul><li>Evaluate student progress toward team S.M.A.R.T. Goals</li></ul>
	<ul> <li>Monitor student progress toward goals and adjust instruction</li> </ul>
	<ul> <li>Identify and implement appropriate interventions</li> </ul>
	• Enrichment
	Remediation
	<ul> <li>Identify methods for involving students in monitoring their own progress toward mastery of targeted learning goals</li> </ul>
	☐ Share effective strategies and methods
	☐ Report to principals through Professional Learning Team Meeting Record
	(Professional Learning Team Semester Evaluation in January)
	■ District-Level PLCs
	☐ Review Power Standards and refine as necessary
	☐ Review formative and summative assessments and refine as necessary
	$\square$ Share effective strategies and methods
	$\square$ Monitor student progress toward district-level goals
0	Regular classroom walkthroughs and meetings by principals and other administrators
0	Leadership Teams
	<ul> <li>Principals meet periodically with building-level leadership teams</li> </ul>
	<ul> <li>Leadership Team meets periodically to reflect and advise on:</li> </ul>
	☐ School improvement process
	☐ Progress toward district goals
	<ul> <li>Annual work session in spring</li> </ul>
0	Evaluate progress toward AdvancEd Standards

o Celebrate successes

### May

- Meet in Professional Learning Community Teams (PLTs)
   Evaluate student progress toward school-level school improvement goals
   Evaluate student progress toward team S.M.A.R.T. Goals
   Identify effective strategies and actions
   PLT members complete Professional Learning Community Team Semester Evaluation
- o Celebrate successes

Plan for targeted

intervention &

communicate

w/parents

#### September **August** October Meet in Teams - Use Continue data analysis Data analysis Team Meeting Record & create summaries & Submit to Stacie J Use formative Identify strengths and Meet in teams - Use assessments to challenges - district to team meeting record & monitor progress & submit to Stacie J. student provide specific feedback Determine S.M.A.R.T. Finalize S.M.A.R.T. Record progress (evidence of learning) Goals in teams Goals Identify methods of Plan for changes to collecting evidence for Adjust instruction instruction based on including intervention demonstrating data - Use Curric. proficiency for & enrichment Alignment Map S.M.A.R.T. Goals Conference Students set individual w/students on Celebrate successes academic goals progress toward goals

Use formative

assessments to

monitor progress &

provide specific

feedback

#### November December Meet in teams - Use Meet in teams - Use team meeting record & team meeting record & submit to Stacie J. submit to Stacie J. Use formative Use formative assessments to assessments to monitor progress & monitor progress & provide specific provide specific feedback feedback Record progress Record progress (evidence of learning) (evidence of learning) Adjust instruction -Adjust instruction including intervention including intervention & enrichment & enrichment Conference Conference w/students on w/students on progress toward goals progress toward goals Monitor targeted Monitor targeted

intervention &

communicate

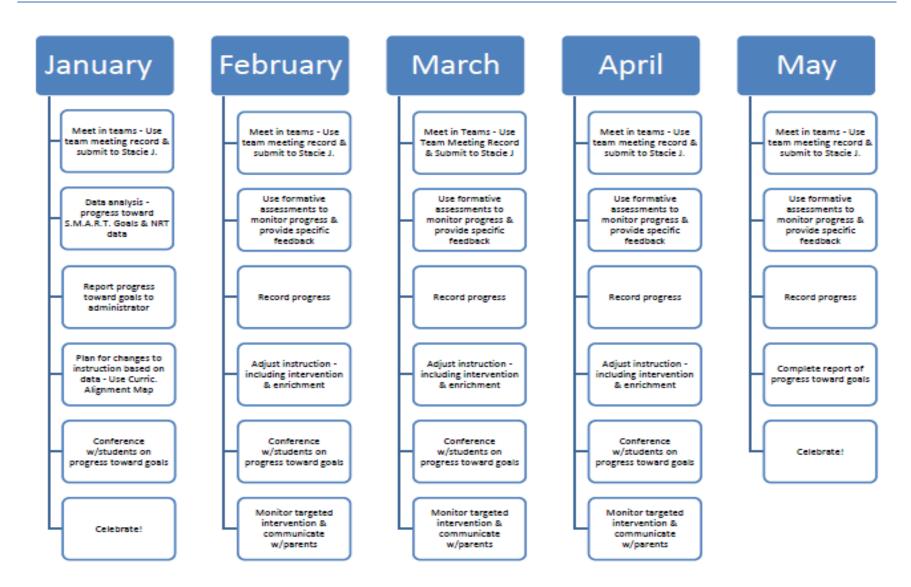
w/parents

intervention &

communicate

w/parents

### School Improvement Team Process Guidelines



### **Summary of Activities**

### Accomplishments for 2010 - 2011 School Year:

- Reviewed School Improvement Standards
- Data Analysis Data retreat
- Set SMART goals Reviewed progress toward SMART goals
- Reviewed language arts and math standards identified power standards, and unpacked power standards
- Conferences, workshops, and summits
  - NDE School Improvement workshop
  - o Professional Learning Community Summit
  - AdvancEd Summit
  - o Rtl Consortium workshops
  - o International Reading Association Conference
  - o Other local trainings and conferences
- Teacher observations and evaluations by administration
- School Leadership Committee created
- Mission statement and vision
- Parent Advisory Committee active
- Self-assessment on our status on seven standards
- Elementary achievement conferences
- Provided interventions through tutoring for at-risk students based on assessment data
- Data collected on PBiS
- Analyze / change assessment system
- Change timing of norm-referenced tests
- Planned goals for future (1 to 3 years)
- Realignment of committees

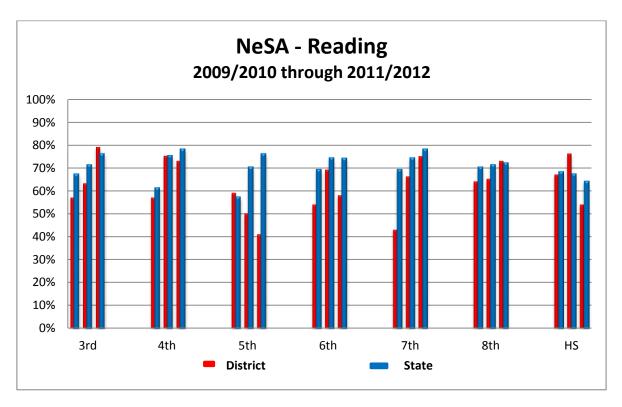
### Accomplishments for 2011 - 2012 School Year:

- AdvancED accreditation
- Professional Learning Community / Teams introduction and development
  - Opportunities to visit schools to see PLT's in action
  - o Increased staff awareness through training opportunities
- Nebraska Partnership for Learning
  - Partnership with David City
  - o Meetings with schools across Nebraska
- School improvement committees
  - Clarified roles of committees
  - o Active Leadership Team (monthly meetings and annual retreat)
  - o Increased effectiveness and collaboration between SAT and Rtl
  - o Updated portfolio
- Curriculum alignment
  - Unpacked language arts, mathematics, and science standards

- Horizontal alignment
- o Vertical alignment
- Improvements in technology
  - o Full-Time Technology Coordinator
  - o Increase use of technology (iPads, Smart Boards)
- Social / Emotional Support
  - Daily elementary assembly with social skills
  - o Bullying Prevention Program
  - Stand For the Silent Club
  - o Guidance curriculum (Second Steps and Steps to Respect)
  - o Individual and group counselling
  - Kirk Smalley presentation (Open to the public, and student presentation)
  - o DESSA (assessment)
- Assessment
  - Switched from ITBS to Stanford 10
  - o Increase use of data
  - Improved attitude toward NeSA tests
  - Use of C4Learning (assessment tool)
  - o Data Analysis
  - Set SMART goals Reviewed progress toward SMART goals
- Professional Development
  - Profession days are productive and focused
  - National presenter on reading instruction
  - Book Clubs (study groups)
  - o Boys Town Social Skills
  - APL (classroom management)
  - Teacher mentoring program
  - o Created calendar with late starts for professional development
- Parent Involvement
  - o Parent Advisory Committee
  - Active representation in school improvement
- Improved school climate
  - Staff appreciation activities (Homer High Fives, Fabulous Fridays, etc.)
  - o Increased school spirit with success of extra-curricular activities
  - o PRIDE Assemblies
- Increased interventions
  - Adult / peer tutoring
  - After school tutoring
  - o Improved use of Intervention and Enrichment time
- At-Home reading program Reading Olympics
- Guided reading, book rooms, and FASTT Math
- Elementary Student Council
- Schoolwide Title I Program
- Preschool Research Project

### **Evaluation of Progress**

#### **NeSA**



The NeSA-Reading test has been administered for three years. The results from these tests are summarized by grade level. Additional data to support the conclusions can be found in the assessment binders given to each staff member. Data analysis and progress monitoring occur throughout the school year. Instructional changes have made based on student data. While overall improvement has been seen in the area of reading, improved performance in reading will continue to be a goal that will drive school improvement efforts.

#### 3rd Grade:

The 3<sup>rd</sup> grade students improved in overall reading performance for each of the three years. The students performed better on the vocabulary questions than comprehension questions each year. Last year's scores were above the state average in vocabulary and near the state average in comprehension.

#### 4th Grade:

Improvement in reading has been demonstrated in 4th grade. For the past two years, students have been scoring better in vocabulary than comprehension. Last year's vocabulary scores were above the state average and the comprehension scores were near the state average.

#### 5th Grade:

Reading performance in 5th grade has declined over the past three years. Students have consistently performed better in comprehension tasks than vocabulary tasks on these tests.

### 6th Grade:

Performance on the state reading test declined in the 2011/12 school year. The examination of cohort data indicates that this group of students did improve their performance from the previous year. This is an exceptional class with over 30% of the students qualifying for special education services.

#### 7th Grade:

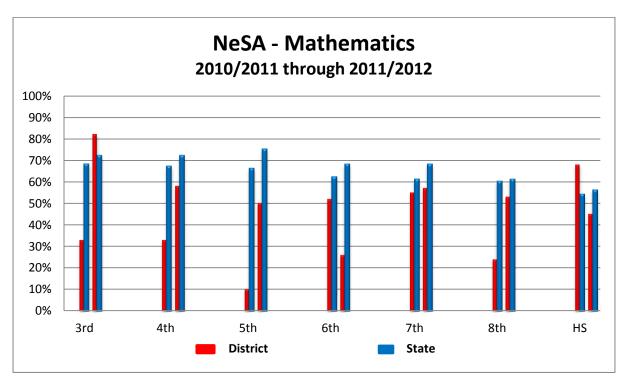
The performance in reading for 7th grade shows improvement each year. The 2011/12 7th graders performed better in comprehension tasks than vocabulary tasks.

#### 8th Grade:

Reading performance for 8th graders shows steady increases over the three years of NeSA-R administration. For the latest two years of data, the 8th graders scored better in vocabulary tasks than comprehension tasks.

#### 11th Grade:

The reading performance for I I<sup>th</sup> grade students has varied greatly over the past three years. The size of the class and the number of students qualifying for special education have varied as well and have attributed to the difference in performance.



The NeSA-Mathematics test has been administered for two years. The results from these tests are summarized by grade level. Additional data to support the conclusions can be found in the assessment binders given to each staff member. Data analysis and progress monitoring occur throughout the school year. Instructional changes are made based on student data. Improvement in

mathematics performance was seen in five out of seven grade levels. Mathematics will continue to be an area of focus for school improvement efforts.

#### 3rd Grade:

The mathematics performance on NeSA-M greatly improved for 3<sup>rd</sup> grade students in 2011/12. These students performed above the state average in Number Sense, Geometric Measurement, Algebraic Concepts, as well as Data Analysis and Probability.

#### 4th Grade:

Mathematics performance for students in 4th grade in 2011/12 improved over the 2010/11. Fourth grade students scored just under the state average in Number Sense, Geometric Measurement, and Algebraic Concepts. They scored above the state average in Data Analysis and Probability.

#### 5th Grade:

The 5th grade students in 2011/12 outperformed the 5th grade students in 2010/2011. Their scores were still well below the state average in all categories.

#### 6th Grade:

Mathematics performance declined from 2010/11 to 2011/12. Cohort data reveal that the scores for the students in 5<sup>th</sup> grade in 2011/12 improved over their scores as 4<sup>th</sup> grade students in 2010/11. Performance in Data Analysis and Probability were the highest both years for 6<sup>th</sup> grade students.

#### 7th Grade:

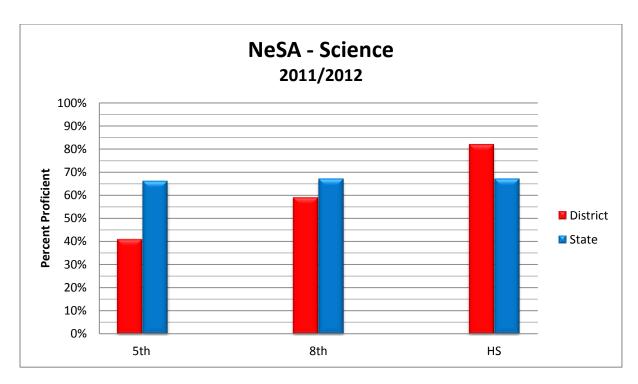
Performance in mathematics improved slightly between the 2010/11 and 2011/12 school years. In 2011/12, students performed best in tasks assessing Number sense. In 2010/11, students performed best in Geometric Measurement.

#### 8th Grade:

Students' performance in mathematics greatly improved in 2011/12. The 8th grade students scored highest in Geometric Measurement in 2011/12.

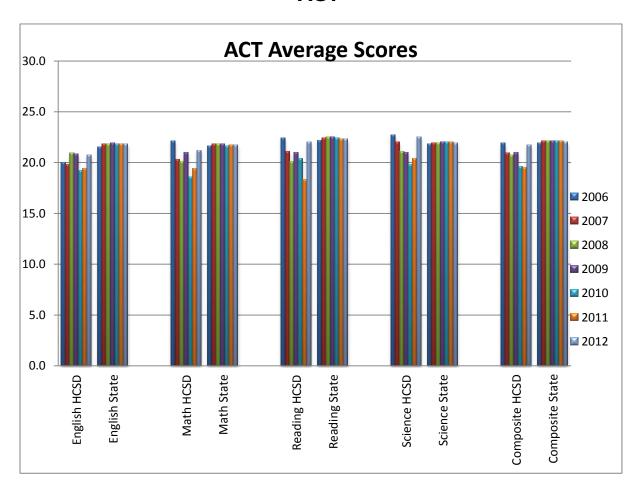
#### 11th Grade:

Mathematics scores for 11th grade students declined in 2011/12. Students performed best on Algebraic Concepts in 2010/11 and 2011/12.



This is the first year for NeSA-Science tests. These scores will be used as a baseline.

### **ACT**



For the last three years of data displayed, students have had the option of participating in the John Baylor Test Preparation Course in order to better prepare for the ACT. Since this practice began, achievement has been on the rise in all areas.

### **DESSA**

The Homer Community School District has implemented many changes to address social/emotional learning. The DESSA is an instrument that was selected to be used to evaluate progress in this area. Elementary teachers rate each student on targeted skills at the beginning and end of the school year. 2011/2012 was the first year this assessment was used and the results will served as a baseline to evaluate progress toward this school improvement goal.

Emotion Management	Growth Rate
Kindergarten	.18
Fourth Grade	.05
First Grade	.11
Fifth Grade	.05
Third Grade	.02
Second Grade	-0.14
Sixth Grade	-0.17

Skills for Learning	<b>Growth Rate</b>	
Kindergarten	.42	
Fourth Grade	.33	
First Grade	.08	
Third Grade	.04	
Second Grade	-0.07	
Fifth Grade	-0.09	
Sixth Grade	-0.10	

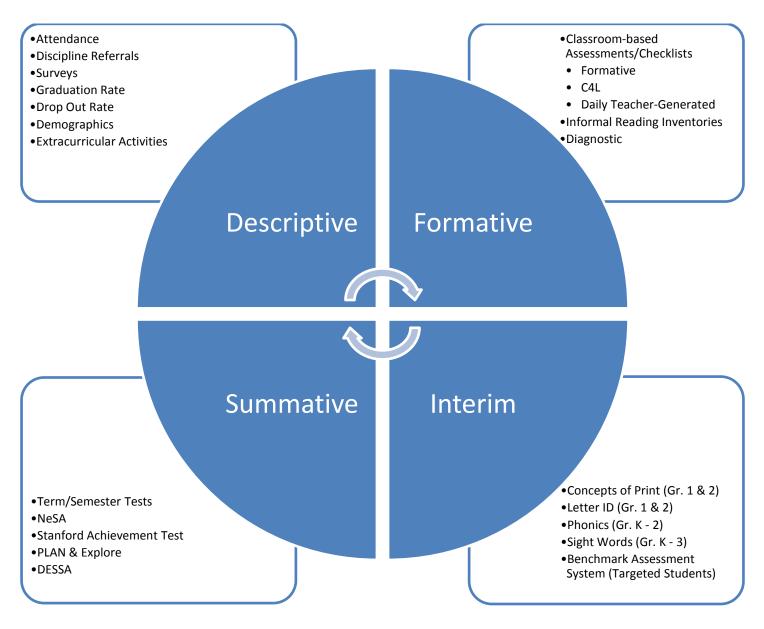
Empathy	<b>Growth Rate</b>	
Fourth Grade	.54	
Kindergarten	.41	
Second grade	.19	
First Grade	.11	
Sixth Grade	-0.13	
Fifth Grade	-0.14	
Third Grade	-0.16	

Problem Solving	Growth Rate
Kindergarten	.41
Fourth Grade	.33
Fifth Grade	.05
First Grade	.02
Second Grade	-0.04
Third Grade	-0.02
Sixth Grade	-0.27

# **Assessments & Data Analysis**

# Indicators for Student Learning Questions for Data Analysis

Indicators of Student Learning						
Descriptive  •Attendance	Local Tests, Assessments & Reports	Standardized Assessments & Tests				
Demographics     Discipline Referrals     Drop Out Rate     Extracurricular activities     Graduation Rate     DESSA     Surveys     Parent     Student     Graduate	Portfolios Grades and GPA Formative Classroom-based Criterion Referenced Running Records Checklists Rubrics C4L Summative Term/Semester Tests Informal Reading Inventories Writing Samples	•ACT •AIMS Web •ELDA •Stanford Achievement Test •NeSA Tests •PLAN •Explore				



# Questions to Ask When Examining Student Work/Achievement

#### **Describe**

- What knowledge and skills are assessed?
- What kinds of thinking are required (recall, interpretation, evaluation)?
- Are these the results I expected? Why or why not?
- In what areas did the student(s) perform the best?
- What weaknesses are evident?
- What misconceptions are revealed?
- Are there any surprises?
- What anomalies exist?
- Is there evidence of improvement or decline? If so, what caused the changes?

#### **Evaluate**

- By what criteria am I (are we) evaluating student work?
- Are these the most important criteria?
- How good is "good enough" (the performance standard)?

#### Interpret

- What does this work reveal about student learning and performance?
- What patterns are evident?
- What questions does this work raise?
- Is this work consistent with other achievement data?
- Are there different possible explanations for these results?

#### **Identify Improvement Actions**

- What teacher actions are needed to improve learning and performance?
- What student actions are needed to improve learning and performance?
- What systematic actions at the school/district level are needed to improve learning and performance (such as changes in curriculum, schedule, grouping)?

# Sample Forms for Data Analysis

	Student	t Achievement Re	esults – Elementary	
Indicator	Year	Year	Year	Facts About Our Data
	20 20	20 20	20 20	
School-Level Assessment Data in Reading				
School-Level Assessment Data in Writing				
School-Level Assessment Data in Math				
District-Level Assessment Data in Reading				
District-Level Assessment Data in Writing				
District-Level Assessment Data Math				
State Assessment Data - NeSA-R				
State Assessment Data - NeSA-W				
Norm-Referenced Assessment Data in Reading				
Norm-Referenced Assessment Data in Math				
		Student Engage	ment Data	
Average Daily Attendance				
Percentage in Extra-Curricular Activities by				
Race/Ethnicity (Book Club, etc.)				
Percentage Using School's Tutoring Services				
Percentage of Students Enrolled in Propel				
Other Areas in Which We Hope to Engage Students				

Student Achievement Results – Elementary					
Indicator	Year 20 20	Year 20 20	Year 20 20	Facts About Our Data	
School-Level Assessment Data in Reading					
School-Level Assessment Data in Writing					
School-Level Assessment Data in Math					
District-Level Assessment Data in Reading					
District-Level Assessment Data in Writing					
District-Level Assessment Data Math					
State Assessment Data - NeSA-R					
State Assessment Data - NeSA-W					
Norm-Referenced Assessment Data in Reading					
Norm-Referenced Assessment Data in Math					
		Student Engagei	ment Data		
Average Daily Attendance					
Percentage in Extra-Curricular Activities by Race/Ethnicity (Book Club, etc.)					
Percentage Using School's Tutoring Services					
Percentage of Students Enrolled in Propel					
Other Areas in Which We Hope to Engage Students					

		Discipline Data		
Indicator	Year 20 20	Year 20 20	Year 20 20	Facts About Our Data
Number of Referrals/Top Three Reasons for Referrals				
Number of Parent Conferences Regarding Discipline				
Number of In-School Suspensions				
Number of Out-of-School Suspensions				
		Survey Data		
Student Satisfaction or Perception Assessment				
Parent Satisfaction or Perception Assessment				
Teacher Satisfaction or Perception Assessment				
Administration Satisfaction or Perception Assessment				
Community Satisfaction or Perception Assessment				
		Demographic Dat	a	
Free and Reduced Lunch				
Percent Mobility				
Percent Special Education				
Percent English as a Second Language				
Ethnicity				
Other				

Student Achievement Results – Junior High				
Indicator	Year 20 20	Year 20 20	Year 20 20	Facts About Our Data
School Assessment Data in Reading				
School Assessment Data in Writing				
School Assessment Data in Math				
School Assessment Data in Social Studies				
School Assessment Data in Science				
School Assessment Data - Other				
State Assessment Data - NeSA-R				
State Assessment Data - NeSA-W				
Norm-Referenced Assessment Data in Reading				
Norm-Referenced Assessment Data in Math				
Norm-Referenced Assessment Data in Science				
Norm-Referenced Assessment Data in Social Studies				
Number of Failing Students				
Number of "Fs" Given				

	Student Engageme	ent Data	
Average Daily Attendance			
Percentage in Extra-Curricular Activities			
Percentage Using School's Tutoring Services			
Other Areas in Which We Hope to Engage Students			
Number of Students in the SAT Process			
Number of Students in SWS			
1	Discipline Da	ata	
Number of Referrals/Top Three Reasons for Referrals			
Number of In-School Suspensions			
Number of Detentions			
Number of Out-of-School Suspensions			
Expulsions/Other			
	Survey Dat	a	
Student Satisfaction or Perception Assessment			
Parent Satisfaction or Perception Assessment			
Teacher Satisfaction or Perception Assessment			
Administration Satisfaction or Perception Assessment			
	Demographic	Data	
Free and Reduced Lunch			
Percent Mobility			
Percent Special Education			
Percent English as a Second Language			
Ethnicity			
Other			

Student Achievement Results – High School				
Indicator	Year 20 20	Year 20 20	Year 20 20	Facts About Our Data
School Assessment Data in Reading				
School Assessment Data in Writing				
School Assessment Data in Math				
School Assessment Data in Social Studies				
School Assessment Data in Science				
School Assessment Data - Other				
State Assessment Data - NeSA-R				
State Assessment Data - NeSA-W				
Norm-Referenced Assessment Data in Reading				
Norm-Referenced Assessment Data in Math				
Norm-Referenced Assessment Data in Science				
Norm-Referenced Assessment Data in Social Studies				
Number of Failing Students				
Other				

		Discipline Data (	Continued)	
Indicator	Year	Year	Year	Facts About Our Data
	20 20	20 20 Student Engage	20 20	
Average Daily Attendance		Student Lingage	ment Data	
Percentage in Extra-Curricular Activities				
Percentage Using School's Tutoring Services				
Percentage Enrolled in AP Courses Offered				
Graduation Rate				
Drop Out Rate				
Other Engagement Areas				
	1	Discipline	Data	
Number of Referrals/Top Three Reasons for Referrals				
Number of Parent Conferences Regarding Discipline				
Number of In-School Suspensions				
Number of Detentions/Saturday School				
Number of Out-of-School Suspensions				
Expulsions/Other				
		Survey D	ata	
Student Perception Survey				
Alumni Perception Survey				
Parent Perception Survey				
Teacher Perception Survey				
Administration Perception Survey				
Community Perception Survey				

Demographic Data			
Free and Reduced Lunch			
Percent Mobility			
Percent Receiving Special Education Services			
Percent Receiving English as a Second Language Services			
Ethnicity			
Other			

## **Data Analysis**

Na	me(s)	
Da	te Grade Level & Data Reviewed	_
1.	% of students were successful in meeting the goal of:	
2.	The aspect that was most problematic for the most students was:	
3.	% of students successfully met the standard/assessment of:	
4.	% of students in this data set are taking and succeeding with the needed for the next stage of learning.	ne level of proficiency
5.	The area of most critical needs for increased achievement in this data	set is:
6.	In looking at the subgroup, a comparison of their perform	ance would show that:
7.	What evidence is there that students are improving in this area?	
8.	What evidence is there that students are struggling in this area?	

### **Grade-Level Trend Data Reflection**

Name(s) _	
Date	Grade:
Data Reviev	wed: Math Reading Writing Science Soc. Studies  (circle content area reviewed)
1) Wha	at does the data show? (Factual Information)
2) Why	/ might this be? (Hypotheses)
3) Wha	at do they not tell us?
4) Wha	at else do we need to know?
5) How	should we respond? (Planning for action: Be specific. Narrow the focus.)
6) Wha	at went well and should be continued?
7) Wha	at should be improved and how should that be done?
8) Wha	at needs for school improvement might arise from these data?

## **Student Assessment Portfolio Analysis**

Grade-level	Teacher	Date	
Identify three positive	es from analyzing your student	assessment portfolios.	
1.			
2.			
3.			
J.			
How might this impa	ct your instruction this year?		
	concern when analyzing the a	ssessment portfolios.	
1.			
2.			
How might this impa	ct your instruction this year?		
What is one question	n you have from analyzing this	data?	
viriat is one question	Tyou have nom analyzing this	adia:	
Is there anything else	e you discovered?		

# **Analysis of Student Performance by Standard**

Name(s)			
Date (	Grade Data Revi	ewed	
Describe your expect standard:	ations for student perfo	ormance in relation to th	ne appropriate content
Select Samples for a	nalysis:		
Sort the students' perfo	ormance and write the stu	idents' names in the appi	ropriate column:
more than one year below standard	approaching standard	meeting standard	exceeding standard
%	%	%	%
How might you suppor	t each student to move fo	rward?	
more than one year below standard	approaching standard	meeting standard	exceeding standard
How will you use this steps?	assessment information	on to guide your plannir	ng and what are next

## Sample Forms

S.M.A.R.T. Goals

## Team S.M.A.R.T. Goal(s)

Data Reviewers:	
Data Set Reviewed:	
Date:	
What is our current reality?	
Strengths	Challenges
Based on our current reality, we have identified the	following area of focus to improve student learning:

S.M.A.R.T. Goal(s)				
School:	Team Name:	Team Lea	der:	_
Team Member:				<del></del>
District Goal(s):				
School Goal(s):				
Team SMART Goal	Strategies and Action Steps	Responsibility	Timeline	Evidence of Effectiveness

### **PLC Team Forms**

## **Professional Learning Team Meeting Record**

Professional Learning Team:		
PLT Type: School Level /	District Level	
Date:	Start Time:	End Time:
Team Members Present (and time	e arrived)	
1.		
2.		
3.		
4. 5.		
	review of norms and an informal apprais quired at all meetings.)	al of adherence is
	<b>Activities Completed During Meetin</b>	g
Achievement Results	Best Practices	Instruction
Article Review	Enduring Understandings	Lesson Planning
Assessments	Enrichment	Other
Student Interventions:	Re-teaching	Enrichment
	on what was discussed at your PLT months was discussed at your PLT months by the next meeting?	neeting
	in the second of	

What is to be accomplished/brought to	the next meeting?	
Next Meeting		
Time:	Location	
Date:		
Other:		

# Professional Learning Team – Semester Evaluation

PLT Type: School Level / District Level  1. What things have I accomplished this semester by being a member of my learning team?	
1. What things have I accomplished this semester by being a member of my learning team?	
2. What progress have we made toward our S.M.A.R.T Goals?	
3. How have the meetings changed your teaching	
4. Has your team followed its norms for the year? If not, in what ways?	
5. Would you recommend any changes for next semester/year?	

## Strategic Plan

Under Development for Implementation 2013/2014 – 2017/2018

### Strategic Plan

#### **Mission Statement**

The Homer Community School District provides a safe, supportive environment in which all students will develop the skills, knowledge, and integrity essential for a successful future. This includes educating students to:

- read with understanding,
- communicate clearly,
- solve problems effectively,
- think critically, and
- act responsibly.

#### Motto

"Committed to excellence, inspiring greatness, exceeding expectations"

#### **Vision Statement**

Homer Community School District will be the educational leader, empowering all students to achieve excellence.

### **School Improvement Goals**

K-12 students will improve achievement in reading comprehension.

K-12 students will improve achievement in mathematics.

K-12 students will learn appropriate positive behaviors for school as well as life-long behavior skills.

### Instruction

Goals: Increase student achievement in reading, writing, mathematics, and science

- Average performance on NeSA in reading, writing, mathematics and science is above the state average for all grade levels by 2014
- Performance on NeSA reading, writing, mathematics and science is in the top 25% by 2015 (two years), top 15% by 2018 (five years) and top 10% by 2020 (seven years)

### **Board of Education Priorities**

- Increase student accountability
- Increase course offerings at the high school
- Increase graduation requirements
- Restrict senior release
- Reinstate semester tests
- Add reading classes for 7<sup>th</sup> and 8<sup>th</sup> grade students

### District Strategies and Timelines

One Year	Two to Three Years	Four to Five Years	Seven Years +	Additional
Student accountability  Mandatory summer school  Mandatory academic assistance program (for missing assignments)  Review attendance policy, regulations and	Expand enrichment opportunities (music, computers, book, chess, etc.)*  • Elementary extracurricular • Secondary Club	Two sections in grades PK – 5 w/class sizes targets of 15 to 18	Seven rears :	Program for students with behavior disorders
guidelines Student incentives for good performance on NeSA	Studies skills class 7 <sup>th</sup> & 8 <sup>th</sup> *	Expand preschool to 2 sections		Elementary counselor
Schedule common time for secondary students  • 7-12 Advisory Period (Homeroom)  • Create a common time for intervention and enrichment K-12 (guided study hall 7-12)	Consistent, standards-based grading system	Secondary resource center		Graduation portfolio
Restrict senior release *	Develop and communicate a balanced assessment system			Research effectiveness of middle school (6 <sup>th</sup> – 8 <sup>th</sup> ) concept
Increase course offerings 7- 12  Establish a 7-12 course review committee  Mathematics Reading 7 <sup>th</sup> & 8 <sup>th</sup>	Expand High Ability Learners Program			Research options to 8 <sup>th</sup> period JH athletics
Additional math support* (math coach) Increase graduation	Evaluate integration of 21 <sup>st</sup> Century Skills* Begin to implement			Departmentalize 5 <sup>th</sup> and 6 <sup>th</sup> Career pathways and job
requirements beginning with	recommendations from the			shadowing*

9 <sup>th</sup> & 10 <sup>th</sup> grade students	7-12 course review committee		
Reinstate semester tests 9-12			Library services in the summer
Evaluate ways to enhance the Student Assistance Team			Service learning projects*
Identify and communicate common, effective instructional strategies (APL, McREL's, etc.)			Project driven curriculum*

(\* Indicates discussion at parent meetings)

### Continue and Strengthen:

- Data analysis and action planning
- Effective use of PLT (Professional Learning Team ) meetings
- Curriculum review cycle
- Curriculum alignment and map review cycle

- Administrative monitoring of classroom instruction and results
- Consistent implementation of intervention strategies
- Second Step program including extension activities
- Academic vocabulary instruction

# **Professional Development**

Goals: 1) Provide the professional development needed to achieve academic goals and 2) become a model Professional Learning Community for rural schools

### **Board of Education Priorities**

- Training classroom technology
- Professional Learning Community Training
- Training on effective instructional strategies

### **District Strategies and Timelines**

One Year	Two to Three Years	Four to Five Years	Seven Years +	Additional
National Common Core	National Common Core			
Standards	Standards			
Training in effective	Training in effective			
instructional strategies	instructional strategies			
PLC team training	PLC team training	PLC team training	PLC team training	
Boys Town training in social	Boys Town training in social			
skills	skills			
Training in reading and	Evaluate the effectiveness of			
mathematics instruction	school improvement			
<ul> <li>Strategies</li> </ul>				
<ul> <li>Diagnosing and</li> </ul>				
remediating difficulties				
Training in using various	Add 1 day to the calendar			
forms of assessments to	177/186			
impact instruction				
Training in effective use of				
technology in the classroom				

### Continue and Strengthen:

- Data analysis and action planning
- Individual and small group targeted professional development

- Send a team of teachers to PLC training each summer
- New Teacher Induction Program with APL training

# **Technology**

Goals: 1) Provide and maintain high quality technology resources and 2) provide our students with practical experience that will prepare them to be successful after high school

### **Board of Education Priorities**

- Upgrade building wireless capacity
- Install SMART boards in classrooms
- Prove a replacement cycle report to support budget
- Upgrade infrastructure
- Curriculum review and revision

### District Strategies and Timelines

One Year	Two to Three Years	Four to Five Years	Seven Years +	Additional
Curriculum review and	Update technology software	Establish hardware		Electronic textbooks *
revision *		replacement cycle		
Upgrade wireless	SMART boards, projectors	Fully integrate technology		
infrastructure	and doc cameras in every	into classrooms and		
<ul> <li>Centrally managed</li> </ul>	classroom *	curriculum* (flipped		
Fully cover building		classrooms, web-based		
		access, component of each		
		curriculum)		
Portable distance learning	Replace aging computers and			
equipment	outdated operating systems			
Evaluate 1 to 1 initiatives	Upgrade infrastructure			
	<ul> <li>All switches to gigabit</li> </ul>			
	speeds, smart / managed			
	switches			
	Additional resources			

•	Laptop carts		
•	iPad carts		

Continue and Strengthen:

- Continue to research effective practices using various forms of technology to support student learning
- Increase use of technology in daily instruction

# Staffing

Goals: 1) Hire and retain knowledgeable educational professionals and 2) maintain small class sizes to maximize learning

### **Board of Education Priorities**

- Add mathematics teacher
- 1.0 FTE elementary teacher
- Add 1.0 FTE preschool teacher
- Liaison Officer

### **District Strategies and Timelines**

One Year	Two to Three Years	Four to Five Years	Seven Years +	Additional
Add .5 FTE 7-12 math / .5 FTE	Liaison officer	Add 1 FTE preschool		Reading coach
math coach*				
Add 1 FTE elementary		Add 1 FTE Elementary		Employee health program

Continue and Strengthen:

- Maintain small class sizes
- Mentoring program

# Parent/Community Involvement

Goals: 1) Increase the engagement of parents and the community to support student learning and 2) increase effective and consistent communication with stakeholders

### **Board of Education Priorities**

- Career Education Program
- PTA/PTO

### **District Strategies and Timelines**

One Year	Two to Three Years	Four to Five Years	Seven Years +	Additional
PTA or PTO				Career education program
				that includes fieldtrips*
				Establish business
				partnerships *
				Teammates mentoring
				program
				Media Center open to the
				public

#### Continue and Strengthen:

- Various means of informing parents School Reach, Facebook, Power School, Newsletter, and website
- Parent Forums
- Preschool Parent Advisory Committee
- School Improvement Committee
- Annual surveys
- Pride Assemblies

### **Facilities and Grounds**

Goals: 1) Provide a safe, comfortable and secure learning environment for students and staff and 2) Ensure that the facilities and grounds are well maintained and highly efficient

### **Board of Education Priorities**

- Roof replacement
- Elementary computer lab
- Light system for safety in buildings
- Track and football lights

- Additional classroom space
- Gym lights, PA system
- Playground equipment

### **District Strategies and Timelines**

One Year	Two to Three Years	Four to Five Years	Seven Years +	Additional
Roof repair/Replacement	Roof replacement	Roof replacement	Bleachers	Auditorium*
Prepare elementary	Track *	Additional classrooms *		Dressing and shower area for
computer lab as classroom	Replacement	• PK, 1, 5, 6		officials
	Add 8 <sup>th</sup> lane	<ul> <li>Math 7-12</li> </ul>		
		• 7-12 Resource		
		Center		
Additional playground	Football lights	Additional restrooms		Meeting room*
equipment		<ul> <li>Student-south wing</li> </ul>		
		<ul> <li>Fine arts area</li> </ul>		
		• Adult		
Red light system for	Football PA system	Library/Media Center *		Larger weight room*
lockdowns				
Stage lights	Football scoreboard	Expand cafeteria *		Bus garage
Gym lights		Additional storage		
Gym PA system		Resurface parking lot		

Continue and Strengthen: Annual repairs

### **Finance**

Goals: Maximize sources of revenue and control expenditures to meet the current and future needs of the district while providing a quality education

### **Board of Education Priorities**

All

### District Strategies and Timelines

One Year	Two to Three Years	Four to Five Years	Seven Years +	Additional
Maintain ability to cover	Maintain ability to cover	Maintain ability to cover	Maintain ability to cover	
salary costs	salary costs	salary costs	salary costs	
Increase building fund to	Increase building fund to	Increase building fund to		
\$500,000	\$750,000	\$1,000,000		
Research grants for projects	Payoff bond (2015)			
(village/school library,				
liaison officer, technology)				
Fund repairs and	Fund repairs and	Fund repairs and		
replacement	replacement	replacement		

### Continue and Strengthen:

- Building cash reserve to prepare for potential losses in revenue
- Monitor changes in state aid and valuations
- Maximize potential for state aid